

Separate Financial Statements



Statutory auditor's report on the separate financial statements (Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

Opinion

I have audited the accompanying separate financial statements of Grupo Nutresa S. A., which include the separate statement of financial position at December 31, 2020, and the separate statements of comprehensive income, equity changes and cash flows for the year then ended, as well as the summary of the main accounting policies and other explanatory notes.

In my opinion, the accompanying separate financial statements, faithfully taken from the accounting books, present fairly, in all material respects, the financial position of Grupo Nutresa S. A. at December 31, 2019, and the results of its operations and cash flows for the year then ended, in accordance with the Accounting and Financial Reporting Standards Accepted in Colombia.

Basis for the opinion

I conducted my audit in accordance with the Auditing Standards on Financial Reporting accepted in Colombia. My responsibility under such standards is further described in the section concerning the "statutory auditor's responsibility for the audit of the financial statements" of this report.

I am independent of Grupo Nutresa S. A. in accordance with the Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants (IESBA), and the ethical requirements relevant to my audit of the consolidated financial statements in Colombia. I have fulfilled my other ethical responsibilities in accordance with the IESBA code and other ethical requirements.

I believe that the audit evidence I obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of management and those charged with governance in the Entity for the separate financial statements

Management is responsible for the preparation and fair presentation of the separate financial statements, in accordance with the Accounting and Financial Reporting Standards Accepted in Colombia, and for such internal control as management determines necessary to enable the preparation of separate financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the separate financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease its operations, or has no realistic alternative but to do so.

Those charged with governance in the Entity are responsible for supervising its financial reporting process.

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(Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

Statutory auditor's responsibility in relation to the audit of the separate financial statements

My objective is to obtain reasonable assurance about whether the separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a statutory auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with the Financial Reporting Audit Standards Accepted in Colombia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error, and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these separate financial statements.

As part of an audit in accordance with the Financial Reporting Audit Standards Accepted in Colombia, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the separate financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubts on the Entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my statutory auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my statutory auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



(Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

I communicate with those charged with the governance in the Entity regarding, among other things, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control identified during my audit.

I have also provided those charged with the governance in the Entity with a statement indicating that I have complied with the applicable ethical requirements in relation to independence, and I have informed them about all relations that could reasonably be expected to affect my independence and, in case any arise, the corresponding safeguards.

Report on other legal and regulatory requirements

Management is also responsible for compliance with certain regulatory requirements in Colombia, related to the handling of accounting documentation, the preparation of management reports, and the timely and appropriate payment of contributions to the Integral Social Security System. My responsibility as statutory auditor in these matters is to perform review procedures to issue an opinion on their due compliance.

With the above in mind, in my opinion:

- a) The Company's accounting records for the year ended December 31, 2020 have been kept in conformity with the legal regulations and accounting technique, and transactions therein recorded conform to the bylaws and decisions made by the Meeting of the Shareholders and Board of Directors.
- b) The correspondence, accounting vouchers and books of minutes and share register are properly kept and safeguarded.
- c) Due concordance exists between the accompanying financial statements and the administration report prepared by management. The administrators have stated in said management report that they did not hinder the free circulation of invoices issued by the vendors or suppliers.
- d) The information contained in the returns for self-computation of contributions to the Integral Social Security System, particularly regarding the affiliates and their base income for contribution, has been taken from the accounting records and supporting documents. At December 31, 2020, the Company is not in arrears regarding payment of contributions to the Integral Social Security System.
- e) The Entity has implemented the System to Prevent and Control the Risk of Money Laundering and Terrorism Financing, in accordance with that established in External Circular 062 of 2007, issued by the Superintendency of Finance.



(Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

In compliance with the statutory auditor's responsibilities stated in items 1 and 3 of Article 209 of the Colombian Code of Commerce, in relation to the assessment on whether the acts of the Entity's management conform to the bylaws, orders and instructions of the Shareholders' Meeting, and whether appropriate measures of internal control, conservation and custody of the Entity's assets or those of third parties in its possession are in place, I have issued a separate report dated February 26, 2021.

(Original in Spanish signed by:)

Juber Ernesto Carrión
Statutory Auditor
Professional Card No. 86122-T
Appointed by PwC Contadores y Auditores S. A. S.
February 26, 2021

Certification of the Financial Statements

The undersigned Legal Representative and the General Accountant of Grupo Nutresa S. A.

CERTIFY:

February 26th, 2021

We have previously verified all claims, herewith contained, in the Financial Statements, at December 31, 2020 and 2019, according to, the regulations, and the same that have been faithfully taken, from the Financial Statements of the Parent Company, and its subsidiaries, duly certified and audited.

In accordance with the above stated, in relationship to the Financial Statements, herewith mentioned, we declare the following:

1. The assets and liabilities, are stated and the recorded transactions, have been recorded, during said years.
2. All realized economic transactions, have been recognized.
3. The assets represent rights, and liabilities represent obligations, obtained or under the responsibility of the Companies.
4. All elements have been recognized, in the appropriate amounts, and in accordance with the Financial Information Norms, applicable in Colombia.
5. The economic transactions, that impact the Companies, have been correctly classified, described, and disclosed.
6. The Financial Statements and Notes, do not contain misstatements, errors, differences or material inaccuracies, which could impact the financial position, equity, and operations of the Companies. Similarly, appropriate procedures, reporting systems, and control of the financial information, have been established, to insure accurate reporting to third-party users, of such.



Carlos Ignacio Gallego Palacio
President



Jaime León Montoya Vásquez
General Accountant
T.P. 45056-T

Certification of the Financial Statements

Law 964 of 2005

Gentlemen
Shareholders
Grupo Nutresa S.A.
Medellín

The undersigned Legal Representative of Grupo Nutresa S.A.

CERTIFIES:
February 26th, 2021

That the Financial Statements, and the operations of the Parent Company, and its subsidiaries, at December 31, 2020 and 2019, do not contain any defects, differences, inaccuracies, or errors that impede the knowledge of the true and fair presentation, of the financial situation, of the same.

The foregoing, is stated, for purposes of compliance with Article 46 of Law 964 of 2005.



Carlos Ignacio Gallego Palacio
President

Separate Financial Position Statement

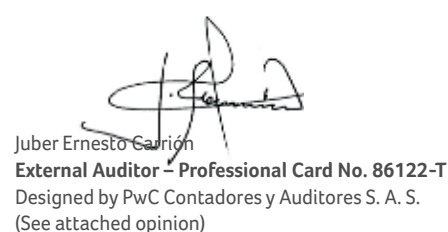
As of December 31st (values expressed in millions of Colombian Pesos)

ASSETS	Notes	2020	2019
Current assets			
Cash and cash equivalents		\$ 319	\$ 54
Trade and other accounts receivables	5	21.166	25.733
Other assets	6	169	150
Total current assets		\$ 21.654	\$ 25.937
Non-current assets			
Trade and other accounts receivables	5	568	565
Investments in subsidiaries	7	5.593.927	5.167.033
Investments in associated	8	148.715	150.658
Other financial non-current assets	9	2.653.942	3.497.287
Right-of-use assets		13	104
Other assets	6	4	6
Total non-current assets		\$ 8.397.169	\$ 8.815.653
TOTAL ASSETS		\$ 8.418.823	\$ 8.841.590
LIABILITIES			
Current liabilities			
Trade and other account payables	11	85.969	89.014
Income tax and other taxes, payable	10.2	1.156	877
Employee benefits liabilities	12	2.712	1.880
Right-of-use liabilities		13	98
Total current liabilities		\$ 89.850	\$ 91.869
Non-current liabilities			
Trade and other accounts payables	11	-	158
Employee benefits liabilities	12	1.072	1.737
Deferred tax liabilities	10.4	5.102	4.735
Right-of-use liabilities		-	10
Total non-current liabilities		\$ 6.174	\$ 6.640
TOTAL LIABILITIES		\$ 96.024	\$ 98.509
EQUITY			
Share capital issued	13.1	2.301	2.301
Paid-in-capital	13.1	546.832	546.832
Reserves	13.2	4.359.436	4.144.250
Retained earnings	13.2	3	3
Other comprehensive income, accumulated	14	2.830.986	3.535.797
Earnings for the period		583.241	513.898
TOTAL EQUITY		\$ 8.322.799	\$ 8.743.081
TOTAL LIABILITIES AND EQUITY		\$ 8.418.823	\$ 8.841.590

The Notes are an integral part of the Separate Financial Statements


 Carlos Ignacio Gallego Palacio
 President


 Jaime León Montoya Vásquez
 General Accountant
 Professional Card No. 45056-T

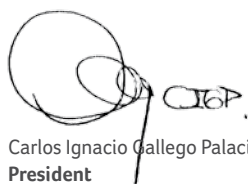

 Juber Ernesto Carrion
 External Auditor – Professional Card No. 86122-T
 Designed by PwC Contadores y Auditores S. A. S.
 (See attached opinion)

Separate Comprehensive Income Statement

From January 1st to December 31st (values expressed in millions of Colombian Pesos)

	Notes	2020	2019
Operating Income		\$ 585.968	\$ 515.139
Portfolio dividends	9	69.265	61.493
Share of profit, for the period of subsidiaries	7	522.153	456.219
Share of profit, for the period of associates	8	(5.450)	(2.573)
Gross profit		\$ 585.968	\$ 515.139
Administrative expenses	15	(5.696)	(5.085)
Exchange differences on operating assets and liabilities		(38)	1
Other operating income, net		4.224	2.744
Operating profit		\$ 584.458	\$ 512.799
Financial income		1.387	2.601
Financial expenses		(1.411)	(1.257)
Exchange differences on non-operating assets and liabilities		1	19
Income before tax		\$ 584.435	\$ 514.162
Current income tax	10.3	(932)	(561)
Deferred income tax	10.3	(262)	297
Net profit for the period		\$ 583.241	\$ 513.898
Earnings per share (*)			
Basic, attributable to controlling interest (in Colombian Pesos)	16	1.267,58	1.116,87
(*) Calculated on 460,123,458 shares, which have not been modified during the period covered by these Financial Statements.			
OTHER COMPREHENSIVE INCOME			
Items that are not subsequently reclassified to profit or loss:			
Actuarial (losses)/gains of defined benefit plans	12.1	(866)	(5.879)
Equity investments measured at fair value	9	(843.345)	186.697
Income tax from items that will not be reclassified		259	1.764
Total items that are not subsequently reclassified to profit or loss		\$ (843.952)	\$ 182.582
Items that may be subsequently reclassified to profit and loss:			
Share of other comprehensive income of subsidiaries	7	138.291	(69.319)
Share of other comprehensive income of associates	8	1.214	(105)
Income tax from items that will be reclassified		(364)	31
Total items that are or may be subsequently reclassified to profit and loss:		\$ 139.141	\$ (69.393)
Other comprehensive income, net taxes		\$ (704.811)	\$ 113.189
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD		\$ (121.570)	\$ 627.087

The Notes are an integral part of the Separate Financial Statements.



Carlos Ignacio Gallego Palacio
President



Jaime León Montoya Vásquez
General Accountant
Professional Card No. 45056-T



Juber Ernesto Garrón
External Auditor - Professional Card No. 86122-T
Designed by PwC Contadores y Auditores S. A. S.
(See attached opinion)

Separate Change in Equity Statement


From January 1st to December 31st (values expressed in millions of Colombian Pesos)

	Share capital issued (Note 13.1)	Paid-in-capital (Note 13.1)	Reserves (Note 13.2)	Retained earnings (Note 13.2)	Profit for the period	Other comprehensive income, Accumulated (note 14)	Total
Balance at December 31st, 2019	2.301	546.832	4.144.250	3	513.898	3.535.797	8.743.081
Profit for the period	-	-	-	-	583.241	-	583.241
Other comprehensive income for the period	-	-	-	-	-	(704.811)	(704.811)
Comprehensive income for the period	-	-	-	-	583.241	(704.811)	(121.570)
Transfer to income, in prior years	-	-	-	513.898	(513.898)	-	-
Cash dividends (Note 13.3)	-	-	(298.712)	-	-	-	(298.712)
Appropriation of reserves	-	-	513.898	(513.898)	-	-	-
Balance at December 31st, 2020	2.301	546.832	4.359.436	3	583.241	2.830.986	8.322.799
Balance at December 31st, 2018	2.301	546.832	3.915.685	3	510.161	3.422.608	8.397.590
Profit for the period	-	-	-	-	513.898	-	513.898
Other comprehensive income for the period	-	-	-	-	-	113.189	113.189
Comprehensive income for the period	-	-	-	-	513.898	113.189	627.087
Transfer to accumulated results	-	-	-	510.161	(510.161)	-	-
Cash dividends (Note 13.3)	-	-	(281.596)	-	-	-	(281.596)
Appropriation of reserves	-	-	510.161	(510.161)	-	-	-
Balance at December 31st, 2019	2.301	546.832	4.144.250	3	513.898	3.535.797	8.743.081

The Notes are an integral part of the Separate Financial Statements.


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 (See attached opinion)

Separate Cash-flow Statement

From January 1st to December 31st (values expressed in millions of Colombian Pesos)

	2020	2019
Cash flow from operating activities		
Dividends received (Note 7 – 9)	\$ 307.145	314.594
Dividends paid (Note 13.3)	(293.536)	(275.537)
Collection from goods and services	4.059	2.750
Payments to suppliers for goods and services	(3.294)	(1.253)
Payments to and on behalf of employees	(8.795)	(11.673)
Income taxes on reimbursed (paid) gains	(757)	7
Other cash inflows	6.303	4.002
Net cash flow from operating activities	\$ 11.125	32.890
Cash flows from investing activities		
Purchases of equity of associates and joint ventures (Note 8)	(2.293)	(2.730)
Payments to third parties, to obtain control of subsidiaries (Note 7)	(8.462)	(42.952)
Purchases and sales of other equity instruments (Note 9)	-	11.880
Other cash inflows	4	7
Net cash flows used in investment activities	\$ (10.751)	(33.795)
Cash flow from financing activities		
Leases paid	(98)	(99)
Interest paid	(6)	(1)
Other cash outflows	(6)	(46)
Net cash flow used in financing activities	\$ (110)	(146)
Increase (decrease) in cash and cash equivalents from activities	\$ 264	(1.051)
Net foreign exchange differences	1	19
Net increase in cash and cash equivalents	265	(1.032)
Cash and cash equivalents, at the beginning of the period	54	1.086
Cash and cash equivalents at the end of the period	\$ 319	54


The Notes are an integral part of the Separate Financial Statements.



Carlos Ignacio Gallego Palacio
President



Jaime León Montoya Vásquez
General Accountant
Professional Card No. 45056-T



Juber Ernesto Carrion
External Auditor – Professional Card No. 86122-T
Designed by PwC Contadores y Auditores S. A. S.
(See attached opinion)

Notes for the Separate Financial Statements

For the period between January 1st and December 31st 2020 and 2019

(Values are expressed as millions of Colombian Pesos, except for the values in foreign currency, exchange rates, and number of shares).

NOTE 1. CORPORATE INFORMATION

1.1. ENTITY AND CORPORATE PURPOSE

Grupo Nutresa S.A., (hereinafter referred to as: Grupo Nutresa, the Company, or Nutresa, indistinctly), is a corporation of Colombian nationality, incorporated on April 12, 1920, with its headquarters in the City of Medellin, Colombia; its terms expire on April 12, 2050. The Corporate Business Purpose consists of the investment or application of available resources, in organized enterprises, under any of the forms permitted by law, whether domestic or foreign, and aimed at the use of any legal economic activity, either tangible or intangible assets, with the purpose of safeguarding its capital.

The Company is the Parent of Grupo Nutresa, constitutes an integrated and diversified food industry group that operates mainly in Colombia and Latin America.

NOTE 2. BASIS OF PREPARATION

The Separate Financial Statements of Grupo Nutresa, for the period from January 1st to December 31st, 2020, have been prepared in accordance with the Accounting and Financial Information Standards, accepted in Colombia, based on the International Financial Reporting Standards (IFRS), together with its interpretations, conceptual framework, the foundation for conclusions, and the application guidelines authorized and issued, by the International Accounting Standards Board (IASB), until 2018 (IFRS 17 not included), and other legal provisions, defined by the Financial Superintendence of Colombia.

2.1. BASIS OF MEASUREMENT

The Separate Financial Statements have been prepared on a historical cost basis, except for the measurements at fair value of certain financial instruments, as described in the accounting policies, herewith. The book value of recognized assets and liabilities, that have been designated as hedged items, in fair value hedges, and which would otherwise be accounted for at amortized cost and are adjusted to record changes in the fair values, attributable to those risks that are covered under "Effective hedges".

2.2. FUNCTIONAL AND PRESENTATION CURRENCY

The Separate Financial Statements are presented in Colombian

Pesos, which is both the functional and presentation currency of Grupo Nutresa. These figures are expressed in millions of Colombian Pesos, except for basic earnings per share and the representative market exchange rates, which are expressed in Colombian Pesos, as well as, other currencies (E.g. USD, Euros, Pounds Sterling, et al.), and which are expressed as monetary units.

2.3. CLASSIFICATION OF ITEMS IN CURRENT AND NON-CURRENT

Grupo Nutresa presents assets and liabilities, in the Statement of Financial Position, classified as current and non-current. An asset is classified as current, when the entity: expects to realize the asset, or intends to sell or consume it, within its normal operating cycle, holds the asset primarily, for negotiating purposes, expects to realize the asset within twelve months, after the reporting period is reported, or the asset is cash or cash equivalent, unless the asset is restricted for a period of twelve months, after the close of the reporting period. All other assets are classified as non-current. A liability is classified as current when the entity expects to settle the liability, within its normal operating cycle, or holds the liability primarily for negotiating purposes.

NOTE 3. SIGNIFICANT ACCOUNTING POLICIES

Grupo Nutresa applies the following significant accounting policies in preparing its Financial Statements:

3.1. INVESTMENTS IN SUBSIDIARIES

A subsidiary is an entity controlled by one of the companies that make up Grupo Nutresa. Control exists when any of the Group companies has the power to direct the relevant activities of the subsidiary, which are generally: the operating activities and the financing to obtain benefits from its activities, and is exposed, or has rights, to those variable yields.

Investments in subsidiaries are measured in the Separate Condensed Financial Statements of Grupo Nutresa, using the equity method, according to the established regulations in Colombia, under which the investment is initially recorded at cost, and is adjusted with the changes in participation of Grupo Nutresa, over the net assets of the subsidiary, after the date of acquisition, minus any impairment loss of the investment. The losses of the subsidiary, that exceed Grupo Nutresa's participation in the investment, are recognized as provisions, only when

it is probable that there will be an outflow of economic benefits and there is a legal or implicit obligation.

3.2. INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

An associate is an entity over which Grupo Nutresa has significant influence over financial and operating policies, without having control or joint control.

A joint venture is an entity that Grupo Nutresa controls jointly with other participants, where, together, they maintain a contractual agreement that establishes joint control over the relevant activities of the entity.

At the date of acquisition, the excess acquisition cost, over the net fair value of the identifiable assets, liabilities, and contingent liabilities, assumed by the associate or joint venture, is recognized as goodwill. Goodwill is included in the book value of the investment and is not amortized, nor is it individually tested for impairment.

Investments in associates or joint ventures are measured in the Separate Financial Statements, using the equity method, under which the investment is initially recorded at cost, and is adjusted with changes of the participation of Grupo Nutresa, over the net assets of the associate or joint venture after the date of acquisition minus any impairment loss on the investment. The losses of the associate or joint venture, that exceed Grupo Nutresa's shares in the investment, are recognized as a provision, only when it is probable that there will be an outflow of economic benefit and there is a legal or implicit obligation.

Where the equity method is applicable, adjustments are made to homologize the accounting policies of the associate or joint venture with those of Grupo Nutresa. The portion that corresponding to Grupo Nutresa of profit and loss, obtained from the measurement of at fair value, at the date of acquisition, is incorporated into the Financial Statements, and gains and losses from transactions between Grupo Nutresa and the associate or joint venture, to the extent of Grupo Nutresa's participation in the associate or joint venture. The equity method is applied from the date of the acquisition, to the date that significant influence or joint control over the entity is lost.

Participation in profit or loss, of an associate or joint venture, is presented in the Statement of Comprehensive Income, for the period, net of taxes and non-controlling interest in the subsidiaries of the associate or joint venture. The portion of changes, recognized directly in equity and other comprehensive income of the associate or joint venture, is presented in the Statement of Changes in Equity and other comprehensive income. Cash dividends received, from the associate or joint ventures, are recognized by reducing the book value of the investment.

Grupo Nutresa periodically analyzes the existence of impairment indicators and, if necessary, recognizes impairment losses of the associate or joint venture investment. Impairment losses are recognized in profit and loss and are calculated as the difference

between the recoverable amount of the associate or joint venture, (which is the higher of the two values, between the value in use and its fair value minus cost to sell), and the book value.

When the significant influence over an associate or joint control is lost, Grupo Nutresa measures and recognizes any retained residual investment, at fair value. The difference between the book amount of the associate or joint venture, (taking into account the relevant items of other comprehensive income) and the fair value of the retained residual investment at its value from sale is recognized in profit and loss, for the period.

3.3. FOREIGN CURRENCY

Transactions made in a currency other than the functional currency of the Company are translated, using the exchange rate at the date of the transaction. Subsequently, monetary assets and liabilities denominated in foreign currencies are translated, using the exchange rates at the closing of the Financial Statements and taken from the information published by the official body responsible for certifying this information. Non-monetary items, that are measured at fair value, are translated, using the exchange rates on the date when its fair value is determined, and non-monetary items that are measured at historical cost, are translated using the exchange rates determined on the date of the original transaction.

All exchange differences, arising from operating assets and liabilities, are recognized on the Income Statement, as part of income and operating expenses. Exchange differences in other assets and liabilities are recognized as income or expense, except for, monetary items that provide an effective hedge, for a net investment in a foreign operation, and from investments in shares classified as fair value through equity. These items and their tax impact are recognized in "Other comprehensive income", until disposal of the net investment, at which time are recognized in profit and loss.

3.4. CASH AND CASH EQUIVALENTS

Cash and cash equivalents, in the Statement of Financial Position and Statement of Cash Flows, include cash on hand and banks, highly liquid investments readily convertible to a known amount of cash, and subject to an insignificant risk of changes in its value, with a maturity of three months or less from the date of purchase. These items are initially recognized at historical cost and are restated to recognize its fair value at the date of each accounting year.

3.5. FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and, simultaneously, to a financial liability or equity instrument of another entity. Financial assets and liabilities are initially recognized at fair value, plus (minus) the transaction costs directly attributable, except for those who are

subsequently measured at fair value.

At initial recognition, Grupo Nutresa classifies its financial assets for subsequent measurement, at amortized cost or fair value, depending on Grupo Nutresa's business model for the administration of financial assets, and the characteristics of the contractual cash flows of the instrument; or as derivatives designated as hedging instruments, in an effective hedge, accordingly.

(i) Financial assets measured at amortized cost

A financial asset is subsequently measured at amortized cost, using the effective interest rate, if the asset is held within a business model whose objective is to keep the contractual cash flows, and the contractual terms of the same grants, on specific dates, cash flows that are solely for payments of principal and interest, on the value of outstanding capital. The carrying amount of these assets is adjusted by any estimate of expected and recognized credit loss. Income from interest of these financial assets is included in "interest and similar income", using the effective interest rate method.

Grupo Nutresa has determined that the business model for accounts receivable is to receive the contractual cash flows, which is why they are included in this category, the Group evaluates whether the cash flows of the financial instruments represent only capital and interest payments. In making this assessment, the Group considers whether the contractual cash flows are consistent with a basic loan agreement. That is, the interest includes only the consideration for the value of money over time, credit risk, other basic credit risks, and a profit margin consistent with a basic loan agreement. When the contractual terms introduce a risk, or volatility exposure, and are inconsistent with a basic loan agreement, the related financial asset is classified and measured at fair value, through comprehensive income statement.

(ii) Financial assets measured at fair value with changes in other comprehensive income

The financial assets, held for the collection of contractual cash flows and for sales of the assets, where the cash flows of the assets represent only payments of principal and interest, and which are not designated at fair value, through profit or loss, are measured at fair value with changes in other comprehensive income.

For investments in equity instruments, that are not held for trading purposes, Grupo Nutresa chooses to irrevocably present gains or losses, from fair value measurement, in other comprehensive income. In the disposal of investments, at fair value, through other comprehensive income, the accumulated value of gains or losses is transferred directly to retained earnings and is not reclassified to profit or loss. Dividends received in cash, from these investments, are recognized in profit or loss for the period.

The fair values of share price investments are based on the valid quoted prices. If the market for a financial instrument is not active (or the instrument is not quoted on a stock exchange), the Group establishes its fair value using valuation techniques. These techniques include the use of the values observed in recent transactions, realized under the terms of free competition, the reference to other instruments that are substantially similar, analyses of discounted cash flows, and option models, making maximum use of market information, and giving the lesser degree of confidence possible, in internal information specific to the entity.

(iii) Financial assets measured at fair value

The financial assets, different from those measured at amortized cost or at fair value, with changes in other comprehensive income, are subsequently measured at fair value, with changes recognized in profit and loss. A loss or gain on a debt instrument, that is subsequently measured at fair value, through profit or loss and is not part of a hedging relationship, is recognized in the Income Statement, for the period in which it arises, unless it arises from instruments of debt that were designated at fair value, or that are not held for trading.

(iv) Impairment of financial assets at amortized cost

Grupo Nutresa evaluates, in a prospective manner, the expected credit losses associated with the debt instruments, recorded at amortized cost and at fair value, through changes in other comprehensive income, as well as with the exposure derived from loan commitments and financial guarantee contracts. The Group recognizes a provision for losses, at each presentation date. The measurement of the expected credit losses reflects:

- An unbiased and weighted probability quantity, that is determined by evaluating a range of possible outcomes;
- The value of money in time; and
- Reasonable and supported information, available without incurring undue costs or efforts, on the filing date, with regard to past events, current conditions, and future economic condition forecasts.

(v) Derecognition

A financial asset, or a part of it, is derecognized, from the Statement of Financial Position, when it is sold, transferred, expires, or Grupo Nutresa loses control over the contractual rights or the cash flows of the instrument. A financial liability, or a portion of it, is derecognized from the Statement of Financial Position, when the contractual obligation has been settled, or has expired. When an existing financial liability is replaced by another, from the same counterparty, on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability, and the recognition of a new liability, and the difference, in the

respective book value, is recognized in the Comprehensive Income Statement.

(vi) Modification

In some circumstances, the renegotiation, or modification of the contractual cash flows, of a financial asset, may lead to the derecognition of an existing financial asset. When the modification of a financial asset results in the derecognition of an existing financial asset, and the subsequent recognition of a modified financial asset, it is considered a new financial asset. Accordingly, the date of the modification will be treated as the date of initial recognition, of that financial asset.

(vii) Financial liabilities

Financial liabilities are subsequently measured at amortized cost, using the effective interest rate. Financial liabilities include balances with suppliers and accounts payable, financial obligations, and other derivative financial liabilities. This category also includes those derivative financial instruments, taken by the Group, that are not designated as hedging instruments, in effective hedging.

Financial obligations are classified as such, for obligations that are obtained by resources, be it from credit institutions or other financial institutions, in the country or abroad.

Financial liabilities are written-off in accounts when they are canceled, that is, when the obligation specified in the contract is met, canceled, or expires.

(viii) Off-setting financial instruments

Financial assets and financial liabilities are offset, so that the net value is reported on the Statement of Financial Position of the Separate, only if (i) there is, at present, a legally enforceable right to offset the amounts recognized, and (ii) there is an intention to settle on a net basis, or to realize the assets and settle the liabilities, simultaneously.

3.6. TAXES

This heading includes the value of mandatory general-nature taxation in favor of the State, by way of private closeouts, that are based on the taxes of the fiscal year, and responsibility of each company, according to the tax norms of national and territorial governing entities, in the countries where Grupo Nutresa operate.

a) Income tax

(i) Current

Current assets and liabilities, generated from the income tax, for the period, are measured by the values expected to be recovered or paid to the taxation authorities. Expenses for income tax is recognized under current tax, in accordance with the tax clearance, between taxable incomes and accounting profit and

loss, impacted by the rate of income tax in the current year, in accordance with the effective tax rules in each country. Taxes rates and tax norms or laws used to compute these values are those that are approved at the end of the reporting period, over which it is reported. Current assets and liabilities, from income tax are compensated for, if related to the same Fiscal Authority, and whose intention is to settle for a net value or realize the asset, and settle the liability, simultaneously.

(ii) Deferred

Deferred income tax is recognized, using the liability method and is calculated on temporary differences between the taxable bases of assets and liabilities in and book value. Deferred tax liabilities are generally recognized for all temporary tax differences imposed, and all of the deferred tax assets are recognized, for all temporary deductible differences, future compensation of tax credits, and unused tax losses, to the extent that it is likely there will be availability of future tax profit, against which, they can be attributed. Deferred taxes are not subject to financial discount.

Deferred asset and liability taxes are not recognized, if a temporary difference arises from the initial recognition of an asset or liability, in a transaction that is not a business combination, and at the time of the transaction, it impacted neither the accounting profit nor taxable profit and loss; and in the case of deferred tax liability, arising from the initial recognition of goodwill.

The deferred tax liabilities, related to investments in associates, and interests in joint ventures, are not recognized when the timing of the reversal of temporary differences can be controlled, and it is probable that said differences will not reverse in the near future, and the deferred tax assets related to investments in associates, and interests in joint ventures are recognized only to the extent that it is probable that the temporary differences will reverse in the near future, and it is likely the availability of future tax profit, against which these deductible differences, will be charged. Deferred tax liabilities, related to goodwill, are recognized only to the extent that it is probable that the temporary differences will be reversed in the future.

The book value of deferred tax assets is reviewed at each reporting date and is reduced to the extent that it is no longer probable that sufficient taxable profit will be available for use, in part or in totality, or a part of the asset, from said tax. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized, to the extent that it is probable that future taxable profit income is likely to allow for their recovery.

Assets and liabilities from deferred taxes are measured at the tax rates, that are expected to be applicable, in the period when the asset is realized, or the liability is settled, based on income tax rates and norms, that were approved at the date of filing, or whose approval will be nearing completion, by that date.

Deferred tax is recognized in profit and loss, except when relating to items not recognized in profit and loss, in which case will be presented in "Other comprehensive income", or directly in equity.

3.7. EMPLOYEE BENEFITS

a) Short-term benefits

They are, (other than termination benefits), benefits expected to be settled in its totality, before the end of the following twelve months (12), at the end of the annual period, of which the services rendered, by employees, is reported. Short-term benefits are recognized to the extent that the employee renders the service, to the expected value to be paid.

b) Other long-term benefits

Long-term employee benefits, (that differ from post-employment benefits and termination benefits), that do not expire within twelve (12) months, after the end of the annual period in which the employee renders services, are remunerated, such as long-term benefits, the variable compensation system, and retroactive severance interest. The cost of long-term benefits is distributed over the time measured between the employee starting date, and the expected date of when the benefit is received. These benefits are projected to the payment date and are discounted with the projected unit credit method.

c) Pensions and other post-employment benefits

Defined benefit plans

Defined benefit plans are plans for post-employment benefits, in which Grupo Nutresa has a legal or implicit obligation, of the payment of benefits.

The cost of this benefit is determined by the projected unit credit method. The liability is measured annually, by the present value of expected future payments required to settle the obligations, arising from services rendered by employees, in the current period and prior periods.

Updates of the liability for actuarial gains and losses are recognized in the Statement of Financial Position, against retained earnings through "Other comprehensive income". These items will not be reclassified to profit and loss, in subsequent periods. The cost of past and present services, and net interest on the liability, is recognized in profit and loss, distributed among cost of sales and administrative expenses, sales and distribution, likewise as are gains and losses by reductions in benefits and non-routine settlements.

Interest on the liability is calculated by applying the discount rate, on said liability.

3.8. PROVISIONS, CONTINGENT LIABILITIES AND ASSETS

a) Provisions

Provisions are recognized when, as a result of a past event, the Company has a present legal or implicit obligation to a settlement,

and requires an outflow of resources, are considered probable, and can be estimated with certainty.

In cases where Grupo Nutresa expects the provision to be reimbursed in whole, or in part, the reimbursement is recognized as a separate asset, only in cases where such reimbursement is virtually certain.

Provisions are measured at best estimate of the disbursement of the expenditure required to settle the present obligation. The expense relating to any provision is presented in the Statement of Comprehensive Income, net of all reimbursement. The increase in the provision, due to the passage of time, is recognized as interest expense.

b) Contingent liabilities

Possible obligations, arising from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one more uncertain future events, not wholly within the control of Grupo Nutresa, or present obligations arising from past events, are not likely, but are possible that an outflow of resources including economic benefits is required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability, are not recognized in the Statement of Financial Position and are, instead, revealed as contingent liabilities.

c) Contingent assets

Possible assets, arising out of past events and whose existence will be confirmed only by the occurrence, or possibly by the non-occurrence of one or more uncertain future events, which are not entirely under the control Grupo Nutresa, are not recognized in the Statement of Financial Position, and are however, disclosed as contingent assets when it is a probable occurrence. When the said contingent is certain, the asset and the associated income, are recognized for that period.

3.9. RIGHT-OF-USE ASSETS AND LIABILITIES

A lease is an agreement whereby a lessor assigns to a lessee, in return for a payment or series of payments, the right to use an asset for a specified period of time.

The Group is the lessor and lessee of various properties, equipment and vehicles. Leases are generally for fixed periods of 1 to 15 years, but may have options to extend. The lease terms are negotiated individually and contain a wide range of different terms and conditions.

The extension and termination options included in the Group's leases are used to maximize operational flexibility in terms of contract management. Most extension and termination options held are exercisable simultaneously by the Group and the respective counterparty.

Tenant accounting

Leases are recognized as a right of use asset and a corre-

sponding liability on the date on which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and the finance cost. The finance cost is charged to the income statement over the lease period to produce a constant periodic interest rate on the remaining balance of the liability for each period. The right-to-use asset is depreciated over the shorter of the asset's useful life and the straight-line lease term.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- Variable lease payment based on an index or rate,
- The exercise price of a call option if the lessee is reasonably sure of exercising that option, and
- Penalty payments for terminating the lease, if the condition of the lease reflects that the tenant exercised that option.

Lease payments are discounted using a discount rate, which is calculated using the interest rate of each country, taking into account the duration of the contract and the type of asset.

Rights-of-use assets are measured at cost and comprise the following:

- The amount of the initial measurement of the lease liability,
- Any lease payment made on or before the start date,
- Any direct initial costs, and

Payments associated with short-term leases and low-value asset leases are recognized on a straight-line basis as an expense in the statement of income. Short-term leases have a term of 12 months or less. Low value assets include computer equipment and small office furniture items.

The average periods of amortization for right-of-use assets, transportation equipment are between 5 and 10 years:

3.10. REVENUE

a) Dividend income

This is recognized when Grupo Nutresa's right to receive payment is established, which is generally when the Shareholders approve the dividend, except when the dividend represents a recovery of investment costs. Dividend income is not recognized, when payment is made to all Shareholders, in the same proportion in shares of the issuer.

b) The Equity Method

Under this method, the investment is initially recorded at cost, and is adjusted for changes in Grupo Nutresa's shares of the net assets in subsidiaries and associates, after the acquisition date, and minus any impairment loss on the investment.

c) Interest

For all financial instruments measured at amortized cost, interest

income, or expense, is recognized with the effective interest rate. The effective interest rate is the rate that exactly discounts estimated future cash payments, or those received through the expected life of the financial instrument, or in a shorter period, in the net book value of the financial asset or financial liability.

3.11. FAIR VALUE

Fair value is the price that would be received to sell an asset or paid to transfer a liability, in an orderly transaction, between market participants, at the measurement date. The fair value of all financial assets and liabilities is determined at the date of presentation of the Financial Statements, for recognition or disclosure in the Notes to the Financial Statements

Grupo Nutresa uses valuation techniques which are appropriate, under circumstances for which sufficient information is available to measure the fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

Fair value is determined:

- Based on quoted prices in active markets for identical assets or liabilities that the Company can access at the measurement date (Level 1).
- Based on valuation techniques commonly used by market participants using variables other than the quoted prices that are observable for the asset or liability, either directly or indirectly (Level 2).
- Based on internal discount cash flow techniques or other valuation models, using estimated variables by Grupo Nutresa for the unobservable asset or liability, in the absence of variables observed in the market (Level 3).

Judgments include data such as liquidity risk, credit risk, and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

3.12. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing profit and loss attributable to ordinary equity holders, by the weighted average number of ordinary shares outstanding during the period.

The average number of shares outstanding, for the periods ended December 31, 2020 and 2019, is 460.123.458.

Diluted earnings per share are calculated by adjusting, profit and loss attributable to ordinary equity holders, and the weighted average number of shares of dilutive potential ordinary shares.

3.13. RELATIVE IMPORTANCE OR MATERIALITY

Information is material if its omission, inaccuracies or hiding can reasonably influence the economic decisions taken by primary users of general purpose financial statements, based on these, which provide financial information about a specific reporting entity. Materiality or relative importance depends on nature or magnitude of the information. The entity assesses whether the

information individually or collectively is material or has relative importance in the context of its financial statements taken as a whole.

3.14. CHANGES IN ACCOUNTING POLICIES

3.14.1 AMENDMENT TO IFRS 16 LEASES - RENT REDUCTIONS RELATED TO COVID-19

As respond to COVID-19 pandemic, rental concessions have been granted to tenants. Such concessions can take a variety of forms, including grace periods and deferral of lease payments. In May 2020, the IASB made an amendment to IFRS 16 Leases that gives lessees the option to treat rental concessions the same way they would if they were not lease modifications. In many cases, this will lead to the accounting of the concessions as variable lease payments in the period in which they are granted. In Colombia, Decree 1432 of 2020 incorporated this amendment with the possibility of applying it immediately.

3.14.2 OTHER REGULATORY CHANGES THAT DID NOT HAVE AN IMPACT ON THE GRUPO NUTRESA'S ACCOUNTING POLICIES

3.14.2.1 IFRIC 23 UNCERTAINTY OVER INCOME TAX TREATMENTS

Regarding to the criteria and judgments in the determination and recognition of taxes, as of December 31, 2020, no situations have been identified that generate tax uncertainty and that must be recognized in the accounting, in accordance with the framework defined by IFRIC 23.

3.14.2.2 PREPAYMENT FEATURES WITH NEGATIVE COMPENSATION (AMENDMENTS TO IFRS 9)

Financial assets with prepayment features with a reasonable possibility of negative compensation for early termination of the contract - are eligible to be measured at amortized cost or fair value in the other comprehensive income, rather than at fair value in the comprehensive income.

3.14.2.3 LONG-TERM INTERESTS IN ASSOCIATES AND JOINT VENTURES (AMENDMENTS TO IAS 28)

It is clarified that entities will account for long-term interests in an associate or joint venture - to which the equity method is not applied - using IFRS 9 before accounting for losses or losses due to impairment, applying IAS 28 Investments in Associates and Joint Ventures.

3.14.2.4 AMENDMENT TO IFRS 3 BUSINESS COMBINATIONS

In October 2018 was published an amendment to IFRS 3, which modifies the definition about what constitutes a business. This new definition requires that an acquisition includes an input and a process applied to itself, that together, contributes significantly to the ability to create products. The definition of the

term "products" is restricted to focus on goods and services that are provided to customers, generating investment income and other income, and excludes returns in the form of reduced costs and other economic benefits.

3.14.2.5 AMENDMENTS TO IAS 19 EMPLOYEE BENEFITS - PLAN AMENDMENT, CURTAILMENT OR SETTLEMENT

In February 2018, the IASB issued amendments to IAS 19 regarding to the accounting for plan amendments, curtailment or settlements. The changes require an entity to use updated assumptions to determine current service cost and net interest for the remainder of the period after a plan modification, curtailment, or liquidation; and that it recognizes in results as part of the cost of past service, or a gain or loss on settlement, any reduction in a surplus, even if that surplus was not previously recognized due to the impact of the asset limit.

3.14.2.6 AMENDMENTS TO IAS 1 PRESENTATION OF FINANCIAL STATEMENTS AND IAS 8 ACCOUNTING POLICIES, CHANGES IN ACCOUNTING ESTIMATES AND ERRORS - DEFINITION OF MATERIAL OR WITH RELATIVE IMPORTANCE.

The amendments published by the IASB in October 2018 clarify the definition of "material".

3.14.2.7 ANNUAL IMPROVEMENTS TO IFRS STANDARDS 2015 TO 2017 CYCLE

- Contains amendments to IFRS 3 Business Combinations, IFRS 11 Joint Arrangements, IAS 12 Income Tax and IAS 23 Borrowing Costs.
- The amendments to IFRS 3 clarify that when an entity obtains control of a business that is a joint operation, it will measure again the stake held in that business.
- The amendments to IFRS 11 clarify that when an entity obtains joint control of a business that is a joint operation, it will measure again the interest held in that business.
- The amendments to IAS 12 clarify that an entity will account for all the consequences of dividends in income tax in the same way regardless of how the tax arises.
- The amendments to IAS 23 clarify that when a qualifying asset is ready for its intended use or sale, an entity treats outstanding loans made to obtain that qualifying asset as part of general loans.

3.14.3 NEW IFRS PRACTICE STATEMENT - MAKING MATERIALITY JUDGMENTS

IFRS Practice Statement No. 2 - Making materiality judgments, provides companies with guidance on how to make materiality judgements when preparing their general purpose financial statements, so that those financial statements focus on information which is useful to investors. The IFRS Practice Statements meets all the materiality requirements in IFRS Standards and adds

practical guidance and examples that entities may find useful when deciding whether the information is material or material. The Practice Statement is a non-mandatory document. It does not change or introduce any requirements in IFRS Standards.

3.15. NEW REGULATIONS ISSUED BY THE INTERNATIONAL ACCOUNTING STANDARDS BOARD (IASB) THAT HAVE NOT YET BEEN INCORPORATED INTO THE ACCOUNTING FRAMEWORK ACCEPTED IN COLOMBIA

3.15.1 AMENDMENT TO IAS 1 - PRESENTATION OF FINANCIAL STATEMENTS - CLASSIFICATION OF LIABILITIES AS CURRENT OR NON-CURRENT

The amendments issued in January 2020 clarify the criteria for classifying liabilities as current or non-current, based on the rights that exist at the end of the reporting period. The classification is not affected by the expectations of the entity or the events after the date of the report. The changes also clarify what the "settlement" of a liability refers to in terms of the standard. Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.2 AMENDMENT TO IAS 16 - PROPERTY, PLANT AND EQUIPMENT - PROCEEDS BEFORE INTENDED USE

The amendment published in May 2020 prohibits the deduction of the cost of an item of property, plant and equipment from any amount arising from the sale of items produced while taking that asset to the place and conditions necessary for it to operate in the manner provided by the management. Instead, an entity would recognize the amounts of those sales in comprehensive income statement. Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.3 AMENDMENTS TO IFRS 3 BUSINESS COMBINATION

The amendment issued in May 2020 approach 3 modifications to the standard in order to: update the references to the Conceptual Framework; add an exception for the recognition of liabilities and contingent liabilities within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets and IFRIC 21 - Levies; and confirm that contingent assets should not be recognized on the acquisition date. Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.4 AMENDMENT TO IAS 37- PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS - COST OF FULFILLING A CONTRACT

The purpose of this amendment, which was also published in

May 2020, is to specify the costs that an entity includes when determining the "Compliance cost" of a contract for the purpose of assessing whether that contract is onerous; clarifies that the direct costs of fulfilling a contract include both the incremental costs of fulfilling a contract and an allocation of other costs that are directly related to the fulfillment of the contract. Before recognizing a separate provision, for an onerous contract, the entity must recognize impairment losses on the assets used to fulfill the contract. Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.5 INTEREST RATE BENCHMARK REFORM

After the financial crisis, the reform and replacement of benchmark interest rates, such as GBP LIBOR and other interbank rates (IBOR) has become a priority for global regulators. There is currently uncertainty about the precise moment and nature of these changes. In order to do the transition from existing contracts and agreements that reference LIBOR, it is possible to be necessary to apply adjustments for term differences and credit differences to allow the two benchmark rates to be economically equivalent in transition.

The amendments made to IFRS 9 - Financial instruments, IAS 39 - Financial instruments: recognition and measurement and IFRS 7 - Financial instruments: disclosures provide certain alternatives in relation to the reform of the benchmark interest rate. The alternatives are related to hedge accounting and have the effect that the reforms generally should not bring hedge accounting to an end. However, any hedging ineffectiveness must continue to be recorded in the comprehensive income statement. Given the widespread nature of hedges involving interbank rate-based contracts (IBOR), the alternatives will affect companies in all industries.

The accounting policies related to hedge accounting should be updated to reflect the alternatives. Fair value disclosures may also be affected due to transfers between levels of the fair value hierarchy as markets become more or less liquid.

Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.6 ANNUAL IMPROVEMENTS TO IFRS 2018-2020 CYCLE

The following improvements were finished in May 2020:

- IFRS 9 - Financial instruments: clarifies which commissions should be included in the 10% test for derecognition of financial liabilities.
- IFRS 16 - Leases: modifies illustrative example 13 of the standard to eliminate the illustration of lessor payments related to improvements to leased assets, to eliminate any confusion about the treatment of lease incentives.
- IFRS 1 - First time adoption of International Financial Re-

porting Standards: allows entities that have measured their assets and liabilities at the book value recorded in their parent's accounting, also measure accumulated translation exchange differences using the amounts reported by the parent. This amendment will also apply to associates and joint ventures with some conditions.

- IAS 41 - Agriculture: eliminates the requirement for entities to exclude tax cash flows when measuring fair value under IAS 41.

Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

3.15.7 CONCEPTUAL FRAMEWORK

The IASB has issued a revised Conceptual Framework that will be used in decisions to set standards with immediate effect. The key changes include:

- Increase the importance of management in the objective of financial information;
- Restore prudence as a component of neutrality;
- Define a reporting entity, which can be a legal entity or a part of an entity;
- Review the definitions of an asset and a liability;
- Eliminate the probability threshold for recognition and add guidelines on derecognition;
- Add guides on different measurement bases, and
- Indicate that profit or loss is the main performance indicator and that normally, income and expenses in other comprehensive income should be recycled when this improves the relevance or accurate representation of the financial statements.

No changes will be made to any of the current accounting standards. However, entities that are based on the Framework to determine their accounting policies for transactions, events, or conditions that are not otherwise addressed in the accounting standards must apply the revised Framework effective January 1, 2020. These entities must consider whether its accounting policies are still appropriate under the revised Framework.

3.15.8 IFRS 17 INSURANCE CONTRACTS

IFRS 17 Insurance Contracts establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts. It also requires similar principles to apply to reinsurance contracts held and investment contracts with discretionary participation components. The objective is to ensure that entities provide relevant information in a way that faithfully represents those contracts to assess the effect that contracts have on an entity's financial position, financial performance and cash flows, within the scope of IFRS 17.

IFRS 17 was initially applicable to annual periods beginning on January 1, 2021, however, the application date was extended for annual periods beginning on January 1, 2023, through an

amendment issued by the IASB in June 2020. Early application is allowed.

IFRS 17 repeals IFRS 4 - Insurance Contracts which was an interim standard that allowed entities to use a wide variety of accounting practices for insurance contracts, reflecting national accounting requirements and variations from those requirements. Some previous insurance accounting practices permitted under IFRS 4 did not adequately reflect the true underlying financial situations or financial performance of insurance contracts.

IFRS 17 requires a current measurement model where estimates are measured again in each reporting period. Contracts are measured using the components of:

- Discounted probability weighted cash flows;
- An explicit risk adjustment, and
- A contractual service margin (CSM) that represents the unearned profit from the contract which is recognized as income during the coverage period.

The standard allows choosing between recognizing changes in discount rates in the comprehensive income statement or directly in other comprehensive income. The choice is likely to reflect how insurers record their financial assets under IFRS 9.

An optional simplified premium allocation approach is allowed for the remaining coverage liability for short-term contracts, which are often offered by insurers that do not provide life insurance.

There is a modification to the general measurement model called "variable commission method" for certain life insurance contracts in which the insured share the returns of the underlying elements. When applying the variable commission method, the entity's participation in the changes in the fair value of the underlying items is included in the contractual service margin. Therefore, the results of insurers using this model are likely to be less volatile than in the general model.

The new rules will affect the financial statements and key performance indicators of all entities that issue insurance contracts or investment contracts with discretionary participation features.

Grupo Nutresa does not expect significant impacts from this modification, in any case it is evaluating the impact that they could have on the financial statements.

NOTE 4. JUDGMENTS, ESTIMATES AND SIGNIFICANT ACCOUNTING ASSUMPTIONS

The preparation of Grupo Nutresa's Financial Statements requires that management must make judgments, accounting estimates, and assumptions that impact the amount of revenue and expenses, assets and liabilities, and related disclosures, as well as, the disclosure of contingent liabilities, at the

close of the reporting period. In this regard, the uncertainty of assumptions and estimates could impact future results that could require significant adjustments to the carrying amounts recorded in books of the assets or liabilities impacted.

In applying Grupo Nutresa's accounting policies, Management has made the following judgments and estimates, which have significant impact on the amounts recognized in these Separate Financial Statements:

- Assessment of the existence of impairment indicators for assets
- Assumptions used in the actuarial calculation of post-employment and long-term obligations with employees
- Assumptions used to calculate the fair value of financial instruments
- Recoverability of deferred tax assets
- Determination of control, significant influence, or joint control of an investment
- Determination of the existence of financial or operating leases, based on the transfer of risks and benefits of the leased assets
- Determination of lease terms.

Judgments and estimates made by the Administration of Nutresa Group, in the preparation of the Separated Financial Statements, at December 31, 2020, do not differ significantly from those realized at the year-end close, of the previous period, that is, December 31, 2019.

In the process of applying IFRS 16, the Group considered the following relevant judgements:

The Company's leasing activities and how they are accounted: The Company leases vehicles. Leases are normally

for periods of between 1 and 5 years. The lease conditions are negotiated individually and contain a wide range of different terms and conditions. The leases do not impose any covenants, but the leased assets cannot be used as collateral for loan purposes.

Lease extension and termination options: Extension and termination options are included in the Group's lease contracts. These conditions are used to maximize operational flexibility in terms of contract management. Most extension and termination options held are exercised by the Group and the lessor.

Lease terms: In determining the term of the lease, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. The assessment is reviewed if a significant event or significant change in circumstances occurs that affects this assessment.

Discount rate: The Company determined the discount rate based on Grupo Nutresa's incremental debt rate. In the determination process was considered the duration of the leases, the nature and quality of the collateral guarantees and the economic environments in which the Group operates. This rate is reviewed annually and adjusted when it presents significant variations.

NOTE 5. TRADE AND OTHER ACCOUNTS RECEIVABLES

The balance of trade receivables and other accounts receivable comprised the following items:

	2020	2019
Accounts receivable from employees	15	17
Dividends receivable from third parties (Note 9)	16.396	15.374
Related dividends receivable (Note 7 – 17)	3.114	8.384
Other accounts receivable, related parties (Note 17)	2.156	2.478
Other accounts receivable from third parties	53	45
Total debtors and accounts receivable	21.734	26.298
Current portion	21.166	25.733
Non-current portion	568	565

Table 1

NOTE 6. OTHER ASSETS

Other assets are comprised of the following:

	2020	2019
Other current assets		
Taxes (Note 10.2)	47	92
Prepaid expenses ^(*)	122	58
Total other current assets	169	150
Otros activos no corrientes		
Other non-current assets ^(*)	4	6
Total other assets	173	156

Table 2

^(*) The prepaid expenses relate mainly to services and insurance.

NOTE 7. INVESTMENTS IN SUBSIDIARIES

The following represents the book values of the subsidiaries, of Grupo Nutresa, to the date of the period, over which is reported:

	% participation	Book Value	
		2020	2019
Compañía de Galletas Noel S. A. S.	100%	1.526.079	1.403.658
Compañía Nacional de Chocolates S. A. S.	100%	1.136.868	1.136.705
Tropical Coffee Company S. A. S.	100%	17.033	18.174
Industria Colombiana de Café S. A. S.	100%	643.595	581.541
Industria de Alimentos Zenú S. A. S.	100%	196.187	207.012
Inverlogy S. A. S. (antes Litoempaques S. A. S.) ⁽¹⁾	100%	27.508	27.184
Meals Mercadeo de Alimentos de Colombia S. A. S.	100%	203.312	192.316
Molinos Santa Marta S. A. S.	100%	88.098	78.144
Novaventa S. A. S.	93%	219.671	177.942
Pastas Comarrico S. A. S.	100%	32.662	32.052
Productos Alimenticios Doria S. A. S.	100%	122.282	112.671
Alimentos Cárnicos S. A. S.	100%	1.036.807	905.267
Setas Colombianas S. A.	94%	45.870	47.078
Compañía Nacional de Chocolates Perú S. A.	0,0%	10	11
La Recetta Soluciones Gastronómicas Integradas S. A. S.	70%	997	789
Gestión Cargo Zona Franca S. A. S. ⁽¹⁾	70%	113.441	95.896
Comercial Nutresa S. A. S.	100%	45.109	26.037
Industrias Aliadas S. A. S.	83%	78.641	70.087
Oppear Colombia S. A. S.	100%	2.176	1.561
Servicios Nutresa S. A. S.	100%	895	514
Fideicomiso Grupo Nutresa	100%	308	288
Productos Naturela S. A. S. ⁽²⁾	60%	3.736	3.444
Atlantic FS S. A. S.	51%	52.642	48.662
Total		5.593.927	5.167.033

Table 3

A detailed breakdown of the dividends received, and the result of the application of the Equity Method, on invest-

ments in subsidiaries, during the reporting periods, is as follows:

	2020			2019		
	Dividends received	Share of Income for the Period	Share of Other Comprehensive Income	Dividends received	Share of Income for The Period	Share of Other Comprehensive Income
Compañía de Galletas Noel S. A. S.	(27.727)	124.150	25.998	(32.725)	132.745	1.430
Compañía Nacional de Chocolates S. A. S.	(106.928)	106.070	1.021	(129.811)	106.148	2.929
Tropical Coffee Company S. A. S.	-	(1.076)	(65)	-	(1.844)	(71)
Industria Colombiana de Café S. A. S.	-	31.401	30.653	-	25.122	(12.297)
Industria de Alimentos Zenú S. A. S.	(22.564)	7.894	3.845	-	5.463	(1.717)
Inverlogy S. A. S.	-	324	-	-	618	-
Meals Mercadeo de Alimentos de Colombia S. A. S.	-	11.794	(798)	-	8.308	(903)
Molinos Santa Marta S. A. S.	-	9.951	3	(4.207)	9.201	(7)
Novaventa S. A. S.	-	41.819	(90)	-	42.456	(176)
Pastas Comarrico S. A. S.	-	610	-	-	2.772	-
Productos Alimenticios Doria S. A. S.	(12.423)	23.305	(1.271)	(7.550)	19.000	(627)
Alimentos Cárnicos S. A. S.	(58.184)	108.611	81.113	(77.409)	70.528	(56.971)
Setas Colombianas S. A.	(5.669)	4.461	-	(10.658)	6.634	-
Compañía Nacional de Chocolates Perú S. A.	-	-	(1)	(1)	2	-
La Recetta Soluciones Gastronómicas Integradas S. A. S.	-	208	-	-	(173)	-
Gestión Cargo Zona Franca S. A. S. ⁽¹⁾	-	18.978	(1.433)	-	17.839	-
Comercial Nutresa S. A. S.	-	18.967	105	-	(2.016)	(199)
Industrias Aliadas S. A. S.	-	8.544	10	-	9.861	(3)
Opperar Colombia S. A. S.	-	615	-	-	219	-
Servicios Nutresa S. A. S.	-	1.776	(1.395)	-	1.479	(664)
Fideicomiso Grupo Nutresa	-	20	-	-	45	-
Productos Naturela S. A. S.	(137)	428	1	-	274	(43)
Atlantic FS S. A. S. ⁽²⁾	-	3.303	595	-	1.538	-
Total	(233.632)	522.153	138.291	(262.361)	456.219	(69.319)

Table 4

⁽¹⁾ In July 2019 Grupo Nutresa capitalized Gestión Cargo Zona Franca S. A. S. in the amount of of \$4,207. In 2020 Grupo Nutresa lowered its participation to 70% due to an investment of Compañía Nacional de Chocolates S. A. S. in Gestión Cargo Zona Franca S. A. S., corresponding to \$ 46,000.

⁽²⁾ In November 2019, Grupo Nutresa acquired 51% of the shares of Atlantic FS S. A. S., a company dedicated to food distribution in the institutional channel, for \$47,124. Atlantic FS S. A. S. is a leading company in the institutional or food service channel in Colombia, providing superior service to its customers through a diversified product portfolio focused on the "Centro del plato". At the end of the year there is a balance payable of \$8,379 for the purchase of this investment, which was canceled in February 2020. In August 2020 the acquisition price was adjusted for a value of \$ 83.

There are no variations in the participation of Shareholders between December 2020 and December 2019. The dividends received in subsidiaries, are recognizes as the lessor value of the investment, as part of the application of the equity method. As

of December 31, 2020, dividend receivables were \$3.114 (2019: \$8.384).

Dividends received, from subsidiaries, generate an impact on cash flow in the amount of \$238.902 (2019: \$253.977).

NOTE 8. INVESTMENTS IN ASSOCIATES

The following is a breakdown of the investments over which Grupo Nutresa has significant influence, and which are classified as associates:

			Book Value		2020		2019	
			2020	2019	Share of Income for the Period	Share of Other Comprehensive Income	Share of Income for the Period	Share of Other Comprehensive Income
Associates	Country	% participation						
Bimbo de Colombia S. A.	Colombia	40%	137.490	139.121	(2.845)	1.214	(692)	(105)
Estrella Andina S. A. S.	Colombia	30%	10.615	10.924	(2.602)	-	(1.864)	-
Wellness Food Company S. A. S.	Colombia	20%	610	613	(3)	-	(17)	-
Total associates			148.715	150.658	(5.450)	1.214	(2.573)	(105)

Table 5

Bimbo de Colombia S.A.

Bimbo de Colombia S.A. is a company domiciled in Tenjo, Colombia, and is dedicated primarily, to the manufacturing of baked goods.

Estrella Andina S.A.S.

Estrella Andina S.A.S. is a simplified joint stock company, engaged in the marketing of ready-made meals in the cafete-

rias, in which Nutresa has a 30% stake, having as its majority Shareholder, Grupo Alsea, with an interest of 70%.

Wellness Food Company S. A. S.

It is a simplified joint-stock company dedicated to the production of dairy products and other types of prepared foods n.c.p. in which Nutresa has a 20% participation.

The movements of investments in associates, are as follows:

	2020	2019
Opening balance	150.658	150.606
Increased of contributions ^(*)	2.293	2.730
Participation in profit and loss	(5.450)	(2.573)
Participation comprehensive income	1.214	(105)
Ending balance	148.715	150.658

Table 6

Increase in contributions in associates and joint ventures

^(*) In June 2020, Grupo Nutresa carried out an increase in the capital in Estrella Andina S.A.S, in which invested \$2.293 and in February 2019, \$2,100, without generating changes in the percentage of participation. In June 2019, Grupo Nutresa invested \$630 in the Wellness Food Company S.A.S.

During the period covered by these Financial Statements, no dividends were received from these investments.

None of the associates and joint ventures, held by the Group are listed on a stock market, and consequently, there are no quoted market prices for the investment.

Below, is the summarized financial information regarding the associated entities:

	2020					2019				
	Assets	Liabilities	Equity	Profit for the Period	Comprehensive Income for the Period	Assets	Liabilities	Equity	Profit for the Period	Comprehensive Income for the Period
Bimbo de Colombia S. A.	684.582	340.859	343.723	3.568	1.577	686.195	338.393	347.802	(1.732)	(262)
Estrella Andina S. A. S.	77.965	42.409	35.556	(5.497)	-	41.694	5.110	36.584	(1.864)	-
Wellness Food Company S. A. S.	1.000	398	602	9	-	889	269	620	(83)	-

Table 7

NOTE 9. OTHER NON-CURRENT FINANCIAL ASSETS

Grupo Nutresa classifies portfolio investments that are not held for trading, as financial instruments, measured at fair value through "Other comprehensive income".

The results for the period include income from dividends on these instruments, and which are recognized, by Nutresa, on the date that the right to receive future payments is established, which is the date of declaration of dividends by the issuing company. "Other comprehensive income" includes changes in the fair value of these financial instruments.

The breakdown of financial instruments, is as follows:

Book Value	Number of shares held	Participation as % in Total Ordinary Shares	2020	2019
Grupo de Inversiones Suramericana S. A.	61.021.436	13,01%	1.542.622	2.074.729
Grupo Argos S. A.	79.804.628	12,37%	1.109.284	1.420.522
Other companies			2.036	2.036
			2.653.942	3.497.287

Table 8

	2020		2019	
	Dividend income	Losses of Fair Value Measurement	Dividend income	Profit of Fair Value Measurement
Grupo de Inversiones Suramericana S. A.	38.687	(532.107)	33.562	114.873
Grupo Argos S. A.	30.007	(311.238)	27.931	71.824
Other companies	571	-	-	-
	69.265	(843.345)	61.493	186.697

Table 9

The value of the dividend per share, declared for 2020, by Grupo de Inversiones Suramericana S. A. was \$583 (pesos), yearly per share. These will be paid quarterly, in the amount of \$145,75 and an extraordinary dividend payable and paid in cash of \$ 51 for each share in a single installment on July 1, 2020. Whilst Grupo Argos S. A. declared, in the month of April, dividends, in the amount of \$376 (pesos), yearly, per share, to be paid quarterly, in the amount of \$94.

For 2019 the annual value per share was \$ 350 (pesos) (\$ 87,50 pesos quarterly) for Grupo Argos S. A. and \$ 550 (pesos) (\$ 137,50 pesos quarterly) for Grupo de Inversiones Suramericana S. A.

Income from dividends recognized as of December 2020 for the portfolio investments mainly corresponds to the total annual dividend decreed by the issuers.

As of December 31, 2020, there is \$ 16.396 receivables for dividends from financial instruments (December 2019: \$ 15.374).

Dividends received generated an effect on cash flow as of December 31, 2020 for \$ 68.243 (2019: \$ 60.617).

In January of 2019, 365.114 shares of equity instruments, of Grupo de Inversiones Suramericana S.A., were sold for \$11,880.

9.1. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

The fair value of shares traded and that are classified as high trading volume is determined based on the price quoted on the Colombian Stock Exchange; this measurement is in the Hierarchy 1, established by IFRS 13 for measuring fair value. This category includes investments held by Grupo Nutresa in Grupo de Inversiones Suramericana S.A. and Grupo Argos S.A. This measurement is realized monthly and generated losses of \$843.345 (December 2019: profit \$186.697), recognized in the other comprehensive income. In the case of other investments, when their book value is material, the annual measurement will be carried out using valuation techniques recognized and accepted under IFRS 13.

The following is the value per share, used in the valuation of investments listed on the Colombian Stock Exchange:

Price per share (in Colombian Pesos)	2020	2019
Grupo de Inversiones Suramericana S. A.	25.280	34.000
Grupo Argos S. A.	13.900	17.800

Table 10

Investments in other companies classified in this category are measured at fair value on a non-recurrent basis, only when a market value is available. The Company considers omission of recurrent measurement of these investments is immaterial for the presentation of Grupo Nutresa's Financial Statements.

There have been no changes in the fair value hierarchy for the measurement of these investments, nor have there been changes in the valuation techniques used.

9.2. LIENS

At December 31, 2020, there were pledges of 20.786.846 (December 2019: 26.686.846) shares of Grupo de Inversiones Suramericana S. A., in favor of financial entities in Colombia, as collateral for obligations, contracted by Grupo Nutresa and its subsidiaries.

NOTE 10. INCOME TAXES AND TAXES PAYABLE

10.1. APPLICABLE NORMS

The current tax provisions applicable to the Company establish a nominal income tax rate of 32% (2019 -33%).

The basis for the tax treatment is the recognition of income and expenses accrued for accounting purposes, except for those expressly provided for in the regulations, such as: the

time of realization for certain income, non-deductibility of the difference not realized, limitation of the deduction for employee, customer and supplier services, ceilings on annual depreciation rates, changes in realization for tax recognition of the customer loyalty plan and the option to take the value paid for industry and commerce tax as a 100% deduction or as a 50% tax discount.

Otherwise, donations made to entities belonging to the special tax regime are not deductible, but it is allowed a tax discount of 25% on the value donated, which cannot exceed 25% of the income tax payable in the respective taxable year.

The presumptive income applicable to the year 2020 0,5% (2019: 1,5%).

The firmness of tax returns is generally 3 years, however, for companies subject to the transfer pricing regime, the firmness is 5 years and the returns that originate or offset tax losses will be firm in 5 years. Additionally, for the years 2020 and 2021, the returns that present an increase in net income tax by a minimum percentage of 30% or 20% compared to the previous year, will be final in 6 months or 12 months, respectively.

10.2. TAX ASSETS AND LIABILITIES

Tax assets are presented in the Statement of Financial Position, under "other current assets" and "other non-current assets". The balance, includes:

	2020	2019
VAT	-	5
ICA	47	87
Total current tax assets	47	92

Table 11

The current taxes payable balances include:

	2020	2019
Income tax and complementaries	349	194
Withholding taxes, payable	213	291
Other taxes	594	392
Total	1.156	877

Table 12

The Company applies the laws with professional judgment, to determine and recognize the provision for current tax and deferred income, on its Separate Financial Statements. The final tax determination depends on the new regulatory requirements, the existence of sufficient taxable profit for the use of fiscal benefits, as the treatment of untaxed income, and special deductions, according to the current regulations and applicable, and the analysis of favorability probability of expert opinions.

The Company recognizes liabilities, for anticipated tax audits, observed based on estimates, if correspondent to payment of additional taxes. When the final tax outcome of these situa-

tions is different, from the amounts that were initially recorded, the differences are charged to tax on current and deferred assets and liabilities, in the period in which this is determined.

Additionally, based on the criteria and judgments in the determination and recognition of those taxes, as of December 31, 2020, no situations have been identified that generate tax uncertainty and that should be recognized in the accounting according to the framework defined by IFRIC 23.

10.3. INCOME TAX EXPENSES

Current income tax expenses and deferred tax are as follows:

	2020	2019
Income tax	932	561
Total	932	561
Deferred taxes ^(*)	262	(297)
Total income tax expenses	1.194	264

Table 13

^(*) The composition of the deferred income tax arises primarily from the recognition of labor and investment obligations.

10.4. DEFERRED INCOME TAX

	2020	2019
Deferred tax assets		
Employee benefits	-	1.797
Investments	6.780	-
Debtors	-	2
Right-of-use assets	-	32
Other assets	15	16
Total deferred tax assets	6.795	1.847
Deferred tax liabilities		
Investments	11.897	6.395
Right-of-use liabilities	-	31
Other liabilities	-	156
Total income tax liabilities	11.897	6.582
Net deferred tax liabilities	5.102	4.735

Table 14

The movement of deferred tax, during the period, was as follows:

	2020	2019
Opening balance, net liabilities	4.735	6.827
Deferred income tax expenses recognized in profit and loss	262	(297)
Income tax relating to components of other comprehensive income	105	(1.795)
Ending balance, deferred tax net liabilities	5.102	4.735

Table 15

The income tax, relating to components of other comprehensive income, is determined by new measurements of benefit plans to employees of \$-259 (2019: \$-1.764), the participation

in associates and joint ventures, accounted for by using the Equity Method, in the amount of \$364 (2019: \$-31).

10.5. EFFECTIVE TAX RATES

The effective rate is significantly below the theoretical rate, due mainly to untaxed income. Income received by Grupo Nutresa, corresponds primarily to dividends of non-taxed portfolios and the recognition of the profits obtained by the subsidiary companies, and are recognized, in the Company's Separate Financial Statements, through the equity method.

Additionally, the Company has the limitation of some deductions, which increase the effective rate, such as: financial movement tax, permanent provisions, costs and expenses of previous years, fines and penalties, among others.

Below is reconciliation, of both the applicable tax rate and the effective tax rates:

	2020		2019	
	Value	%	Value	%
Accounting profit	584.435		514.162	
Tax expenses at applicable tax rates	187.019	32.00%	169.674	33.00%
Non-taxed portfolio dividends	(22.165)	(3.79%)	(20.293)	(3.95%)
Untaxed income from the Equity Method	(167.089)	(28.59%)	(149.703)	(29.12%)
Other tax effects	3.429	0.59%	586	0.11%
Total tax expenses, net (Note 10.3)	1.194	0.20%	264	0.05%

Table 16

10.6. INFORMATION ON CURRENT LEGAL PROCEEDINGS

The Company files a lawsuit for the lack of knowledge of deductions and compensation for tax losses, in tax returns for the taxable years 2008, 2009 and 2014. Due to lack of knowledge, the Administration rejected the rebates, in favor of those taxable years, which made the necessary lawsuit against the resolutions that decided the rejection.

- Special deduction of wages and social benefits for business establishments located in San Andrés, Providencia and Santa Catalina.
- Incentive for donations made in favor of INNpula.
- Some goods and services went from being VAT excluded to being exempt.
- Transitory exemption (until December 31, 2021) of 0% in the consumption tax for the service of restaurants, bars and similar.

10.7. APPROVED TAX REGULATIONS APPLICABLE FROM THE YEAR 2021

Through Law 2068 of 2020, some decisions were adopted regarding income tax, sales tax and consumption tax:

Additionally, in terms of tax procedure, virtual means of proof were permanently incorporated for the purposes of inspections, visits, surveillance and control by the tax authority.

NOTE 11. TRADE AND OTHER ACCOUNT PAYABLES

The balances of trade and other accounts payable, are as follows:

	2020	2019
Suppliers	-	44
Cost and expenses payable	281	945
Purchase of shares payable to third parties	-	8.379
Dividends payable (See note 13.3)	84.650	79.473
Payroll deductions and contributions	235	251
Loans and accounts payable to related parties (Note 17)	803	80
Total	85.969	89.172
Current	85.969	89.014
Non-current	-	158

Table 17

NOTE 12. EMPLOYEE BENEFITS

Employee benefits, correspond to all considerations, arising from formal plans or agreements, legal requirements, granted by the Company, in exchange for services rendered by employees, or for severance indemnities. Benefits include all remuneration,

realized directly to employees, or their beneficiaries or dependents of employees, (spouse, children and others), and/or third parties, whose settlement can be made through cash payments, and/or supply of goods and services (non-monetary profit).

The balance of liabilities for employee benefits as of December 31 is as follows:

	2020	2019
Short-term benefits	1.349	923
Post-employment benefits - defined contributions	10	-
Other long-term benefits (12.2)	2.425	2.694
Total liabilities for employee benefits	3.784	3.617
Current portion	2.712	1.880
Non-current portion	1.072	1.737

Table 18

12.1. POST-EMPLOYMENT BENEFITS - DEFINED BENEFITS PLANS

The liability for post-employment benefits is estimated using the current technique of the projected credit unit, which requires the use of financial and demographic assumptions, including but not limited to: discount rate, inflation index, wage increase expectation, life expectancy, and employee turnover rate. The estimation of the liability, as well as the determination of the values of the assumptions, used in the valuation, is performed by an independent

external actuary. Given the long-term horizon of these benefit plans, the estimates are subject to a significant degree of uncertainty, any change in actuarial assumptions directly impacts the value of the pension obligation, and other post-employment benefits.

A reconciliation of the movements, of the defined benefit plans, is as follows:

	2020			2019
	Plan Liability	Plan Asset	Net benefit	Plan Liability
Present value of obligations at January 1st	13.868	13.868	-	
(+) Cost of service	883	-	883	804
(+) Interest expenses	1.263	-	1.263	1.019
(-) Plan returns	-	1.384	(1.384)	(2.594)
(-) Actuarial gains or losses	866	-	866	5.879
(-) Contributions to the fund of the plan	-	1.628	(1.628)	(5.108)
Present value of obligations at December 31st	16.880	16.880	-	-

Table 19

Actuarial gains and losses are recognized in the Income Statement, under other comprehensive income.

The Company estimates that the time for the termination of the benefit is 17 years (2019: 17 years).

12.2. LONG-TERM BENEFITS

The long-term benefits include mainly seniority premiums and variable remuneration systems.

Seniority premiums is paid to the employee for every five years of service. The liability is recognized gradually, as the

employee renders the services, that will make it creditor. Its measurement is realized annually, through the use of actuarial techniques. Current gains and losses, arising from experience, and changes in actuarial assumptions, are charged or credited to income for the period in which they arise.

The Company does not have specific assets to support the long-term benefits. The liability from long-term benefits, is determined separately for each plan, using the actuarial valuation method of the projected credit unit, using actuarial assumptions, as of the date of the reporting period. The current service

cost, past service cost, interest cost, actuarial gains and losses, as well as, any liquidation or reduction of the plan is recognized in the profit and loss.

The following is the reconciliation of movements of other long-term employee benefits:

	2020	2019
Present value of obligations at January 1st	2.694	1.474
(+) Cost of services	569	1.432
(+/-) Interest expenses	109	123
(+/-) Actuarial losses and/or gains	(191)	80
(-) Payments	(756)	(415)
Present value of obligations at December 31st	2.425	2.694

Table 20

12.3. EXPENSES FOR EMPLOYEE BENEFITS

Amounts recognized as expenses for employee benefits, are as follows:

	2020	2019
Short-term benefits	6.698	6.153
Post-Employment benefits	1.037	952
Other long-term benefits	355	1.452
Sub Total	8.090	8.557
Reimbursement for contracts of mandate ^(*)	(6.863)	(7.187)
Total	1.227	1.370

Table 21

^(*) According with the mandated agreement, Grupo Nutresa S.A. transfers to the subsidiary companies, the cost for employee benefits, corresponding to the corporate services provided to each of them.

12.4 ACTUARIAL ASSUMPTIONS

The main actuarial assumptions used in the actuarial measurement of the defined and long-term plans are:

	2020	2019
Discount rates	6,22%	6,55%
Salary increase rates	4,00%	4,20%
Employee turn-over rates	1,00%	1,00%

Table 22

According to the guidelines prescribed by the current regulation, for discount purposes, the rate of high quality corporate bonds, whose maturity is in accordance with the established benefits, is used. However, the Colombian market does not have sufficient liquidity and depth in these types of bonds. Grupo Nutresa establishes its hypothesis of the discount rate, based on the assumptions of the performance of the sovereign debt bonds, of the committed country, denominated in percentages, according to the terms of the obligation. The rates of the real yield curve are obtained from the information published daily, by the market.

The table used is mortality rate, by sex. This table is issued by the Financial Superintendence, through Resolution 1555 of 2010 for Colombia.

The salary increase rates were determined based on historical performance, the projections of the inflation, and consumer price indexes.

The turnover rate of employees is estimated, based on historical data of the Company.

12.5. SENSITIVITY ANALYSIS

A quantitative analysis of sensitivity to a change in a significant key assumption, as of December 31, 2020, would generate the

following impact on the obligation for other long-term benefits, as well as, senior premium:

	Seniority Premium	Others defined benefits
Discount rate +1%	(48)	(1.517)
Discount rate -1%	52	1.523
Rate of salary increases +1%	53	1.361
Rate of salary increases -1%	(49)	(1.359)

Table 23

The methods and assumptions used to prepare sensitivity analyzes of the present value of the obligations were the same method, as for the actuarial calculation, at December 31, 2019:

Projected Credit Unit. Sensitivity has no limitations, nor changes in the methods and assumptions used to prepare the analysis of the current period.

NOTE 13. EQUITY

13.1. ISSUED SHARE CAPITAL

As of December 31st, 2020 and 2019, the balance of capital of the Parent Company was \$2.301, representing a total of 460.123.458 fully paid and subscribed shares. There were no changes to the make-up of the capital during neither to the period nor the comparative period.

There is a paid-in capital of shares for \$ 546.832, from the issuance of shares made in previous periods.

The Company's shares are listed on the Colombian Stock Exchange as of December 31, 2020, and its market value was \$24.000 per share (\$25.400 as of December 31, 2019).

The corporate structure of the company, as of December 31, is as follows:

Investor Group	2020		2019	
	Number of Shares	% Participation	Number of Shares	% Participation
Grupo de Inversiones Suramericana S. A.	162.758.405	35,4%	162.246.520	35,3%
Grupo Argos S. A.	45.243.781	9,8%	45.243.781	9,8%
Colombian Funds	93.712.571	20,4%	90.797.456	19,7%
International Funds	33.982.986	7,4%	37.045.213	8,1%
Other Investors	124.425.715	27,0%	124.790.488	27,1%
Total outstanding shares	460.123.458	100%	460.123.458	100%

Table 24

According to the register of shareholders, at December 31, 2020, there are 11.537 shareholders (2019: 11.037).

13.2. RESERVES AND RETAINED EARNINGS

Of the accounts that make up the equity, reserves at December 31st of 2020 and 2019 are as follows:

	2020	2019
Legal reserves	3.787	3.787
Occasional non-distributed reserves	1.558.597	1.558.597
Other reserves	2.797.052	2.581.866
Total Reserves	4.359.436	4.144.250
Retained earnings	3	3
Total	4.359.439	4.144.253

Table 25

Legal reserves: In accordance with Colombian Commercial Law, 10% of the net income each year should be appropriated as a legal reserve, until the balance is equivalent to at least 50% of the subscribed capital. The reserve is not distributable before the liquidation of the Company, but must be used to absorb losses. The excess over the minimum required by law is freely available to the Shareholders.

Occasional non-distributed reserves: corresponds to the voluntary reserve, approved by the Shareholder's Assembly at a Meeting on March 18, 2016, in reference to accumulated profits, generated in the process of First-time Adoption of IFRS.

Other reserves: includes the value caused by tax on wealth, payment of dividends, and other reserves substantially unrestricted by Shareholders.

Retained earnings: corresponds mainly to the realization of financial instruments of liquidation of the Livestock Fund of Antioquia, in the amount of \$3.

13.3. DISTRIBUTION OF DIVIDENDS

The ordinary Shareholders of Grupo Nutresa S.A., at the meeting, held on March 24, 2019, declared ordinary share dividends of \$54,10(*) per-share and per-month, equivalent to \$649,20(*) annually per share (2019: \$612(*) annually per share), over 460.123.458 outstanding shares, during the months from April 2020 to March 2021, inclusive, for a total

of \$298.712 (2019: \$281.596).

This dividend was declared by taking untaxed earnings from 2019, in the amount of \$298.712. In 2019 the dividend was declared by taking untaxed earnings from 2018 in the amount of 281.596.

As of December 31, 2020, dividends payable are up to \$293.536 (2019: \$275.537).

Accounts payable as of December 31, 2020 for \$ 85.969 (December 2019: 89.172) mainly include dividends payable for \$ 84.650 (December 2019: \$79.473) for this concept.

Appropriations authorized by the General Assembly of Shareholders are recorded as reserves, charged to the results of the year for compliance with legal provisions or to cover expansion plans or financing needs. The Company takes the profits for the year to retained earnings and these to reserves. The appropriation value is \$ 215.186 (2019- \$ 228.566).

(*) In Colombian Pesos.

NOTE 14. OTHER COMPREHENSIVE INCOME, ACCUMULATED

Below is a breakdown of each of the components of accumulated other comprehensive results, in the Separate Financial Statements:

	Actuarial Losses / gains (14.1)	Equity investments (14.2)	Investments in Associates (14.3)	Subsidiaries (14.4)	Total Other Comprehensive Income, Accumulated
Balance at January 1, 2020	(7.831)	3.268.820	(426)	275.234	3.535.797
Losses/Gains for new measurements	(866)	(843.345)	1.214	138.291	(704.706)
Associated income tax	259	-	(364)	-	(105)
Balance at December 31, 2020	(8.438)	2.425.475	424	413.525	2.830.986

	Actuarial Losses (14.1)	Equity investments (14.2)	Investments in Associates (14.3)	Subsidiaries (14.4)	Total Other Comprehensive Income, Accumulated
Balance at January 1, 2019	(3.716)	3.082.123	(352)	344.553	3.422.608
Losses/Gains for new measurements	(5.879)	186.697	(105)	(69.319)	111.394
Associated income tax	1.764		31		1.795
Balance at December 31, 2019	(7.831)	3.268.820	(426)	275.234	3.535.797

Table 26

During the period, no reclassification of gains/losses previously recognized in other comprehensive income to profit and loss, was realized.

14.1. (LOSSES) GAINS ON RE-MEASUREMENT OF DEFINED BENEFIT PLANS

The component of new measurements of defined benefit plans represents the accumulative value of the actuarial gains and losses, primarily from "Other defined employee benefits". The net value of the new measurements is transferred to retained earnings and not reclassified to the Income Statement:

See Note 12, for detailed information about defined benefits plans.

14.2. VALUATION OF FINANCIAL INSTRUMENTS - EQUITY INVESTMENTS MEASURED AT FAIR VALUE THROUGH EQUITY

The component of other comprehensive income from equity investments measured at fair value through profit and loss represents the accumulated value of the gains or losses valuation to fair value minus the values transferred to retained earnings when these investments are sold. Changes of fair value are not reclassified to the Income Statement.

See Note 9, for detailed information on these investments.

14.3. INVESTMENTS IN ASSOCIATES - INTEREST IN OTHER COMPREHENSIVE INCOME, ACCUMULATED

The component of other comprehensive income from investments in associates and joint ventures, represents the accu-

mulated value of gains or losses, from the participation in other comprehensive income of the investee. These accumulated profits may be transferred to profit or loss for the period in the cases provided by accounting standards.

See Note 8, for detailed information on investments in associates

14.4. SUBSIDIARIES – INTEREST IN OTHER COMPREHENSIVE INCOME, ACCUMULATED

The component of other comprehensive income of investments of subsidiaries measured to the Equity Method, through profit or loss, represents the accumulated value of gains or losses of valuation from the Equity Method, minus the values transferred to retained earnings, when these investments have been sold. Changes in fair value can be reclassified to profit and loss for the period.

See Note 7, for more detailed information, regarding investments in subsidiaries and the application of the Equity Method of the other comprehensive income.

NOTE 15. EXPENDITURE BY NATURE

Below is a detailed breakdown of expenditures by nature, for the period:

	2020	2019
Taxes other than income tax	1.824	1.778
Fees	1.551	1.290
Employee benefits (Note 12.3)	1.227	1.370
Contributions and memberships	520	53
Other expenses	297	374
Other services	197	159
Insurance	72	56
Travel expenses	8	5
Total	5.696	5.085

Table 27

Grupo Nutresa S.A. operates under the modality of commercial offer of services of mandate without representation, offering shared services to the other companies of the Group, for inte-

gral management. Under this contract, the expenses, associated with the services provided to each of them, are transferred to the subsidiary companies.

NOTE 16. EARNINGS PER SHARE

The amount of basic earnings per share is calculated by dividing net profit for the year attributable to holders of ordinary equity

of the Parent, by the weighted average number of ordinary outstanding shares during the year.

Below is the information about earnings and number of shares used in the computations of basic earnings per share:

	2020	2019
Net income attributable to holders of ordinary equity of the Parent	583.241	513.898
Outstanding shares	460.123.458	460.123.458
Earnings per share attributable to controlling interest	1.267,58	1.116,87

Table 28

There are no equity instruments with potential dilutive impact on earnings per share.

In accordance with current corporate regulations in Colombia, the distribution and payment of dividends to the Shareholders of the Parent Company is not realized on Separate Financial Statements, but on the Separate Financial Statements of Grupo Nutresa S.A.

NOTE 17. DISCLOSURE OF RELATED PARTIES

The following table represents the values of transactions between related parties at year-end:

	2020							
Company	Purchases of Goods and Services	Sales of Goods and Services	Receivables Balance	Payables Balance	Dividend Income	Dividends Paid	Interest incomes	Interest expenses
Subsidiaries								
Alimentos Cárnicos S. A. S.	-	836	-	-	58.184	-	-	-
Compañía de Galletas Noel S. A. S.	-	979	-	-	27.727	-	-	-
Compañía Nacional de Chocolates S. A. S.	-	832	510	-	106.928	-	-	-
Compañía Nacional de Chocolates del Perú S. A.	-	-	-	-	-	-	-	-
Industria Colombiana de Café S. A. S.	-	520	-	-	-	-	-	-
IRCC S.A.S. Industria de Restaurantes Casuales S. A. S.	-	520	76	18	-	-	-	-
Meals Mercadeo de Alimentos de Colombia S. A. S.	-	227	-	-	-	-	-	-
Productos Alimenticios Doria S. A. S.	-	146	-	-	12.423	-	-	-
Servicios Nutresa S. A. S.	18	-	1.570	785	-	-	-	6
Setas Colombianas S. A.	-	-	3.114	-	5.669	-	-	-
Industrias Naturela S. A. S.	-	-	-	-	137	-	-	-
Industria de Alimentos Zenú S. A. S.	-	-	-	-	22.564	-	-	-
Entities with joint control or significant influence over the entity								
Grupo de Inversiones Suramericana S.A.	50	-	8.894	66	38.688	103.729	-	-
Other related parties								
Grupo Bancolombia	54	-	8	1	-	-	-	-
Grupo Argos S. A.	-	-	7.502	-	30.007	28.951	-	-
Corporación Vidarium	3	-	-	-	-	-	-	-
Members, Board of Directors	1.139	-	-	28	-	-	-	-

Company	2019							
	Purchases of Goods and Services	Sales of Goods and Services	Receivables Balance	Payables Balance	Dividend Income	Dividends Paid	Interest incomes	Interest expenses
Subsidiaries								
Alimentos Cárnicos S. A. S.	-	673	-	-	77.409	-	-	-
Compañía de Galletas Noel S. A. S.	-	700	-	-	32.725	-	-	-
Compañía Nacional de Chocolates S. A. S.	-	680	8.894	-	129.811	-	-	-
Compañía Nacional de Chocolates del Perú S. A.	-	-	-	-	1	-	-	-
Industria Colombiana de Café S. A. S.	-	343	-	-	-	-	-	-
Molinos Santa Marta S. A. S.	-	-	-	-	4.207	-	-	-
IRCC S.A.S. Industria de Restaurantes Casuales S. A. S.	-	84	29	15	-	-	-	-
Meals Mercadeo de Alimentos de Colombia S. A. S.	-	165	-	-	-	-	-	-
Productos Alimenticios Doria S. A. S.	-	105	-	-	7.550	-	-	-
Servicios Nutresa S. A. S.	12	-	1.939	65	-	-	-	-
Setas Colombianas S. A.	-	-	-	-	10.658	-	-	-
Gestión Cargo Zona Franca S. A. S.	4.207	-	-	-	-	-	-	-
Atlantic FS S. A. S.	47.124	-	-	-	-	-	-	-
Entities with joint control or significant influence over the entity								
Grupo de Inversiones Suramericana S.A.	189	-	8.390	60	33.562	97.181	-	-
Other related parties								
Grupo Bancolombia	172	-	-	28	-	-	1	-
Grupo Argos S.A.	-	-	6.983	-	27.932	27.173	-	-
Members, Board of Directors	1.029	-	-	89	-	-	-	-

Table 29

Purchases and sales were executed in equivalent conditions than those of the market. Outstanding balances are expected to be settled under normal conditions; these balances have not been granted, nor received guarantees. No expense has been recognized in the current or prior periods, regarding uncollectable debts or doubtful accounts related amounts owed by related parties.

During the period payments in the amount of \$6.284 (2019 - \$6.719) for 2 key personnel (2019: 2 employees) were made.

NOTE 18. EVENTS AFTER THE REPORTING PERIOD

For Grupo Nutresa, sustainability is the main framework for corporate action from which actions are derived to generate long-term value for all related groups and to manage risks in a responsible and proactive manner.

The business model of the Business Group is diversified in geographies, products, and in the way of reaching clients, buyers

and consumers; which allows us to have a solid and flexible position to manage the risks and changes in the environment resulting from this situation.

The action of the Nutresa Group in these circumstances is supported by a multidisciplinary Management Committee created on March 5 of this year, and which has the objective of implementing quick and effective daily measures. This action framework is summarized in 4 key matters:

1. Taking care of the health and well-being of our people and our communities: We take all necessary measures to ensure the well-being of our employees who are at homeworking, as well as additional hygiene, disinfection and prevention measures in the places where their physical presence is required.
2. Ensure food supply: Aware of our responsibility to ensure the food supply for daily consumption, we work permanently to ensure continuity in the value chain which involves the proper flow of raw materials, and the production and delivery of products through the various available channels.

Also, we have implemented additional cleaning and disinfection protocols in production plants and logistics operations, and developed alternative ways of taking and delivering orders, reaching consumers directly at home when required.

3. Responsible management of resources: We focus on responsibly managing of the financial available resources, prioritizing liquidity, and business continuity for all the agents in the value chain involved in our operation.
4. Contribute to the solution: We are leading initiatives and cooperating on different fronts to contribute to the solution. In this way, we participate in public-private alliances for the protection of vulnerable populations, we donate resources, food, and hospital equipment, and we work with trade-unions to accompany and suggest alternatives actions to national and local governments.

Regarding the Company's commercial dynamics, it should be noted that a large part of Grupo Nutresa's portfolio is made up of foods for daily consumption at home, which have been favored by consumers in the current environment. Some businesses, such as restaurants and the institutional channel, have shown less dynamics, mainly due to the preventive measures of social distancing established by the different governments.

Although sensitive businesses in this situation do not exceed 15% of the Group's annual income, we have implemented mitigating measures to give continuity to the operation and to serve our clients and consumers. These measures include a quick adaptation of our operation to reach households directly through e-commerce, direct deliveries, and alliances with digital home platforms, among others.

In the result, we report that the commercial dynamics of Grupo Nutresa has been positive, with the categories of greater frequency of consumption in the home contributing significantly in the mitigation of sensitive businesses.

Finally, we reiterate that Grupo Nutresa has a diversified business model, a good liquidity position, and the financial and operational solvency required to continue managing in a timely and effective manner the emerging risks derived from the present situation.

These separated Financial Statements were authorized for issuance, by the Board of Grupo Nutresa, on February 26, 2021. There are no significant events after the closing of the Financial Statements, and up until the date of its approval, that might significantly impact Grupo Nutresa's Financial Position, reflected in these Financial Statements at closing.



Statutory auditor's report on the management's compliance with the bylaws, orders and instructions of the Shareholders' Meeting, and on the existence of proper measures for internal control, safekeeping and custody of the Company's assets or those of third parties in its possession (Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

Description of the main matter

In the development of my duties as the statutory auditor of Grupo Nutresa S. A., and in compliance with the provisions of items 1 and 3 of Article 209 of the Code of Commerce, I am required to report to the Shareholders' Meeting on whether during the year ended December 31, 2020, adequate measures for internal control, conservation and custody of the Company's assets or those of third parties in its possession were in place, and to report on proper compliance by the Company's management with certain regulatory requirements set forth in various legal and statutory regulations.

The criteria used for the assessment of the matters mentioned in the above paragraph include: a) the Company's bylaws, the minutes of the Shareholders' Meeting and the legal and regulatory provisions regarding my duties as Statutory Auditor, and b) the components of the internal control system that the management and those responsible for the Company's governance consider necessary for the appropriate and timely preparation of its financial information.

Management's responsibility

The Company's management is responsible for establishing and maintaining an adequate internal control system that enables the company to safeguard its assets or those of third parties in its possession, and to comply properly with the bylaws and decisions of the Shareholders' Meeting.

In order to comply with the above responsibilities, the management must apply judgments in order to assess the expected benefits and costs related to the control procedures that aim to provide the management with reasonable, but not absolute, assurance in regard to the safeguarding of assets against loss due to unauthorized use or disposal, as well as that the Company's transactions are appropriately performed and recorded to allow the preparation of financial statements that are free of material misstatement due to fraud or error, in accordance with the Accounting and Financial Reporting Standards Accepted in Colombia.

Statutory auditor's responsibility

My responsibility as statutory auditor is to perform assurance work to issue an opinion, based on the executed procedures and the obtained evidence, on whether the actions of the Company's management adjust to the bylaws, orders and instructions of the Shareholders' Meeting, and on whether there are proper internal control measures established by the Company's management to safeguard its assets or those of third parties in its possession.

PwC Contadores y Auditores S.A.S., Calle 7 Sur No. 42-70, Torre 2, Piso 11, Edificio Forum, Medellín, Colombia
Tel: (57-4) 325 4320, Fax: (57-4) 325 4322, www.pwc.com/co



(Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

I performed my duties in accordance with the standards for information assurance accepted in Colombia. Those standards require that I comply with the ethical and independence requirements established in Decree 2420 of 2015, which are based on principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior, and that I plan and perform procedures which I consider necessary in order to obtain assurance on compliance by the Company's management with the bylaws, and the orders or instructions of the Shareholders' Meeting, and on whether adequate measures of internal control, conservation and custody of the Company's assets and those of third parties in its possession were in place at Tuesday, December 31, 2020, and for the year then ended, in all material respects of assessment, and in conformity with the criteria described in the main matter section

The accountancy firm that I am a part of, and that appointed me as the statutory auditor of the Company, applies International Quality Control Standard 1, and, as a result, it maintains a comprehensive quality control system that includes documented policies and procedures on compliance with the applicable ethical requirements, professional standards and legal and regulatory requirements.

Performed assurance procedures

The above mentioned audit standards require that I plan and execute assurance procedures to obtain reasonable assurance that the internal controls implemented by the Company are properly designed and operate effectively. The assurance procedures selected depend on the statutory auditor's judgement, including assessment of the risk of material misstatement in the financial statements due to fraud or error, and that the Company fails to achieve an adequate level of efficiency and efficacy in its operations. The procedures performed included selective tests on the design and effective operation of controls that I considered necessary in the circumstances to provide a reasonable assurance that the control objectives determined by the Company's management are adequate.

The assurance procedures performed were as follows:

- Review of the Company's bylaws, the minutes of the Shareholders' Meeting and other supervision bodies, in order to verify proper compliance by the Company's management with those bylaws and with the decisions made the Shareholders' Meeting.
- Inquiries with the management on changes or projects for amendment of the Company's bylaws during the covered period, along with a validation of their implementation.
- Understanding and assessment of the internal control components on the Company's financial reporting, such as: control environment, risk assessment, information and communication, monitoring of controls and control activities



(Free translation from the original in Spanish)

To the Shareholders of Grupo Nutresa S. A.

- Understanding of how the entity has responded to risks arising from the information systems.
- Understanding and assessment of the design of relevant control activities and their validation to establish that such activities were implemented by the Company and operate effectively.

I consider that the audit evidence that I obtained is sufficient and appropriate to provide a basis for the concept I express below.

Inherent limitations

Due to the limitations inherent to the internal control structure, including the possibility of collusion or management override of controls, material misstatement, whether due to fraud or error, may be not prevented or detected on a timely basis. Likewise, it is possible that the results of my procedures will differ or change their condition throughout the period under assessment, since my report is based on selective tests executed during the period. Additionally, projections of any internal control assessment to future periods are subject to the risk that controls become inadequate due to changes in the conditions, or that the degree of compliance with policies and procedures may be impaired.

Concept

Based on the evidence obtained from the work performed as described above, and subject to the inherent limitations expressed, it is my concept that, during the year 2020, the acts of the Company's management conformed to the bylaws and to the orders and instructions of the Shareholders' Meeting, and adequate measures of internal control, and of conservation and custody of the Company's assets and those of third parties in its possession are in place.

This report is issued for and addressed to the Shareholders of Grupo Nutresa S. A., in compliance with the requirements set forth in items 1 and 3 of Article 209 of the Colombian Code of Commerce, and shall not be used for any other purpose or distributed to other third parties

(Original in Spanish signed by:)

Juber Ernesto Carrión
Statutory Auditor
Professional Card No. 86122-T
Appointed by PwC Contadores y Auditores S. A. S.
February 26, 2021